

31 MARCH 1999

CHAPTER 6

DEPOT MAINTENANCE INITIATIVES

6-1. Overview. Initiatives and projects that will be executed outside the full-time organizational structure of the Joint Depot Maintenance (JDM) Program are described in this chapter. Included are technology information exchange, MILCON review, performance measurement, cost comparability, and the Interservice Material Accounting and Control System (IMACS). Each initiative or project will be implemented and managed by the Joint Depot Maintenance Activities Group (JDMAG). The Services shall provide representatives to assist JDMAG in accomplishing these initiatives or projects and shall also provide ad hoc resources to support action groups or process teams necessary to execute specific taskings.

6-2. Technology Information Exchange.

a. This initiative shall identify new technologies, new processes, and new equipment, as well as current technology projects within the Services, applicable to depot maintenance, in order to minimize development and implementation efforts between the Services. Information developed shall be disseminated among the Services and other appropriate DoD activities.

b. This initiative will involve advocacy of new technologies, processes, and equipment projects with a lead Service for development recommended, where appropriate. It will involve close work with DoD depot maintenance activities. In addition to Service and DLA representation, each Service maintenance depot should designate a primary point of contact.

c. A primary means of gathering information on new and emerging technology will be participation in conferences, workshops and seminars with industry and government. A multimedia approach will be used to exchange technology information including written reports, briefings, publications (including the Joint Depot Maintenance Circular, published by JDMAG), and an on-line data base maintained by JDMAG.

6-3. Military Construction (MILCON) Review.

a. MILCON projects are the means by which depots modernize existing facilities and acquire new facilities to add capability or increase capacity. MILCON projects may be necessitated by new weapon system technologies, new repair techniques or processes for older equipment, aging of existing facilities, increased workload requirements, or workload transfers.

b. DoD 7000.14-R, Volume 2B, "Budget Presentation and Formulation," requires that for each MILCON project involving a depot maintenance facility, the DD Form 1391, "Military Construction Project Data," include a statement that interservicing alternative capabilities were fully considered. The purpose of this statement is to assure that facilities being constructed do not duplicate facilities built or being built by another DoD component.

c. The Services shall submit all proposed MILCON projects which, when implemented, will result in construction of depot maintenance facilities. The joint Service review shall be conducted prior to inclusion of the project in the Service's Program Objective Memoranda (POM).

31 MARCH 1999

d. Joint Service MILCON reviews will be conducted twice each year, generally during May and August, to review the Services' proposed depot maintenance MILCON projects for a particular fiscal year (FY). JDMAG will be assisted by Service representatives in conducting MILCON reviews. Meetings are coordinated by the JDMAG.

(1) In April, the Services will provide the JDMAG with DD Forms 1391/1391C, with pertinent supporting documentation, and JLC Form 4, "MILCON Review Project Data Sheet," on each proposed depot maintenance MILCON project for the particular FY to be reviewed during the current review cycle. Normally, MILCON project reviews are conducted three FYs prior to the program funding FY. The Services will also identify previously validated projects which have undergone significant changes. The JDMAG will distribute these submittals to the Service representatives in preparation for the upcoming review.

(2) In May, the JDMAG will call a meeting of the Service representatives to review all projects submitted. Projects which are validated will be forwarded to the respective Service logistics office for Military Construction for eventual inclusion in the POM. Projects which are deferred by the panel will be returned to the Service for resolution; deferred projects should be resubmitted to the JDMAG prior to inclusion in the Service POM. The JDMAG will also decide if previously validated projects that have slipped to the FY currently under review must be re-submitted.

(3) A year-end review will be held in August to address projects deferred at the May meeting, projects validated at the May meeting but which have subsequently been changed, previously validated projects which were identified for resubmission, and new projects which have generated since the last meeting. All projects to be reviewed at the year-end review will normally be for the same program funding FY as those reviewed at the May meeting. To support the year-end review, the Services will provide the JDMAG with DD Forms 1391/1391C, with pertinent supporting documentation, and JLC Form 4 on each project to be presented, in sufficient time for JDMAG to redistribute information packages to the Service representatives prior to the scheduled meeting.

e. Depot maintenance MILCON projects validated are submitted, via the JG-DM, to the Defense Depot Maintenance Council (DDMC) for approval.

f. The JDMAG shall annually publish a summary report of depot maintenance MILCON projects reviewed during the preceding FY cycle.

6-4. Depot Maintenance Operations Indicators.

a. Depot Maintenance Operations Indicators (DMOI) were developed at the direction of the Defense Depot Maintenance Council (DDMC). The DMOI are standardized indicators intended to enable consistent and meaningful measurement of a depot maintenance activity's performance.

b. The JDMAG, with the assistance of Service representatives, shall manage and administer the DMOI within the Services. This initiative will strive to achieve comparability, consistency, and accuracy of depot maintenance performance data and will foster the exchange of de-

31 MARCH 1999

pot maintenance performance measurement information within the depot maintenance community. It will monitor and evaluate the effectiveness of the operations indicators in reporting meaningful data, and will develop and recommend revisions to operations indicators to improve the DMOI, when appropriate. The JDMAG will conduct joint studies as directed by the JG-DM.

6-5. Cost Comparability.

a. A Cost Comparability Handbook (CCHB) for depot maintenance was developed by direction of the DDMC. The CCHB provides standardized processes and procedures to enable consistent and comparable analyses of cost data submitted by public and private activities which are competing for depot maintenance workloads.

b. The JDMAG, with the assistance of Service representatives, shall:

(1) Maintain the CCHB and incorporate changes as necessary, based on competition experience and changes in cost accounting policies, standards, and practices.

(2) Advise the JG-DM and the DoD organic depot maintenance community on cost accounting and cost comparability issues. It will act as the joint Services' focal point for depot maintenance cost related issues.

(3) Develop, conduct, and maintain a training course addressing competition and cost comparability. It shall determine requirements for certification of CCHB application and, when certification is required, develop and maintain a certification process.

6-6. Interservice Material Accounting and Control System (IMACS).

a. The JG-DM initiated development and implementation of a computer-based system to improve the overall management and control of assets interserviced by Depot Maintenance Interservice Support Agreement (DMISA). IMACS objectives are to use a central data system for DMISA development, negotiation and management processes, and asset visibility of material repair programs under DMISAs. Specifically, the system should accomplish the following:

(1) Improve the DMISA process by reducing research, correspondence and travel associated with developing, negotiating and managing DMISAs; reducing redundant preparation of lengthy DMISAs and their Exhibits; and providing immediate access to DMISAs by authorized users.

(2) Provide a central repository for DMISAs and relevant DMISA data.

(3) Provide all the depot maintenance interservice (DMI) program points of contact a common-use electronic messaging system to work logistics support problems and to provide rapid troubleshooting capabilities between Services.

(4) Provide to the Agent Service the tools to facilitate accurate and timely DMISA asset production status reporting to the Principal Service.

31 MARCH 1999

(5) Provide the Services a timely method to closely coordinate funding documents/actions with actual production and other specific conditions contained in the DMISAs.

(6) Provide the Services' shipping, receiving, and storage facilities a means to rapidly reconcile associated accounting systems with their inventory systems.

b. When a Principal and an Agent/depot have IMACS capability, its use for DMISA development, negotiation, management, and production reporting will be mandatory. The Navy will also include Depot Maintenance Intraservice Support Agreements in IMACS.